

**Suffolk Health and Wellbeing Board**

*A committee of Suffolk County Council*

<b>Report Title:</b>	Health in All Policies
<b>Meeting Date:</b>	12 May 2016
<b>Chairman:</b>	To be confirmed
<b>Board Member Lead(s):</b>	Tessa Lindfield, Director of Public Health
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**What is the role of the Health and Wellbeing Board in relation to this paper?**

1. To consider the feedback from the Health in All Policies (HIAP) review in the context of the Health and Wellbeing Board (HWB) and consider a response.

**Key questions for discussion:**

2. The key questions for discussion are:
  - a) Does the feedback from the Health in All Policies review resonate with your experience of the Board?
  - b) What are the positives that the Board should build from?
  - c) What are the areas of improvements for the Board and what action needs to be taken to make the suggested improvements?

**What actions or decisions is the Board being asked to take?**

3. The Board is asked to note the feedback and consider this as part of the informal partnership meeting which will be considering the form and function of the Board going forward.

**Brief summary of report**

4. The World Health Organisation and Public Health England are keen to see the Health in All Policies programme embedded across the UK. The programme is designed to build capacity to promote, implement and evaluate health and wellbeing, encourage engagement and collaboration across the sectors and facilitate the exchange of experiences and lessons learnt.
5. Suffolk County Council agreed to be part of a pilot programme working with the Local Government Association (LGA) to develop its approach. The aim of the paper is to highlight the feedback from the Health in All Policies Review and for the Board to give consideration to those elements which relate to the role of the Board in particular.

## **Main body of report**

### **Background**

6. Earlier in the year Suffolk County Council agreed to take part in a pilot LGA peer review programme looking at how well the local authority has been able to embed health in its policies, decision making and delivery of its services.
7. As a two tier local authority area the role of boroughs and districts and indeed the wider partnership of the Health and Wellbeing Board was seen as a critical part of the system and so the peer review was extended to include other public and voluntary and community sector organisations.

### **Approach**

8. The peer review programme focussed on four key lines of enquiry:
  - a) Does the Council and Health and Wellbeing Board have a clear vision and ambition for health and wellbeing?
  - b) How well does the Council enable others to improve health?
  - c) Is the Council making a sustainable impact on health outcomes?
  - d) Is the Council using its resources to best effect to improve health?
9. In the Position Statement which was prepared locally in advance of the peer review, Suffolk County Council also requested that the team examine and challenge us to help stretch our thinking and ambition in the context of devolution and system wide change and specifically welcomed ideas on how we could measure the impact of the HWB more effectively.
10. In total the two day programme included 24 sessions and involved contributions from 116 people from across the Suffolk system.

### **Initial feedback**

10. Initial feedback provided by the team and the conclusion of day two included the following headline messages:
  - a) Lots of goodwill, real enthusiasm and aspiration for Suffolk and its people – you live here, you work here you ARE Suffolk.
  - b) The Council and its partners need to be clear about what needs to be achieved for Suffolk (place and people) and build greater trust amongst key players in order to be ready for devolution, opportunities and challenges.
  - c) To embed HWB business across the system, traction with key organisations is needed through:
    - i) negotiation and influencing (informal);
    - ii) priorities becoming the day job;
    - iii) mechanism for holding named individuals to account;
    - iv) praise and acknowledge for achievements.
  - d) To measure health and wellbeing impact it would be helpful to have fewer and more focused indicators recognised across the system and a greater use of personal stories to bring impact to life.

## **Formal feedback**

11. Attached at appendix A is the formal feedback letter from the Peer Review Team.

## **Peer Review Recommendations**

12. The Peer Review made two sets of recommendations. The first are specific to Suffolk County Council and the second relate to the HWB.

### Recommendations for Suffolk County Council

13. The peer review team recommended that in order to further embed health in all policies within Suffolk County Council, the council should:
  - a) Use the business planning process to ensure all parts of the Council are explicit about their contribution to health and wellbeing
  - b) Improve accountability for health improvement by including specific objectives as part of senior staff contracts and appraisal
  - c) Improve still further its use of resources towards the health agenda by:
    - i) making more explicit use of Locality Grants to support the health agenda;
    - ii) engaging councillors more in the health and wellbeing agenda so they are better supported to fulfil their community leadership role – using refreshed ward profiles to stimulate local priorities and action;
    - iii) improving the accountability arrangement for money devolved to Districts and Boroughs to improve health.

### Recommendations for the Health and Wellbeing Board

14. The second set of recommendations are aimed at the partnership working of the HWB. They recommend the following for consideration:
  - a) build greater trust amongst key players to deliver the required outcomes;
  - b) use jointly shared targets and other mechanisms to ensure that Health and Wellbeing Board business has traction across the system to deliver required outcomes;
  - c) develop a shared SMART dashboard of key indicators for prevention, ideally with targets.

## **Actions/decisions recommended**

15. That the Board consider how it responds to the three recommendations within the HIAP feedback.

## **Why this action/decision is recommended**

16. To ensure effective delivery of the refreshed HWB Strategy for Suffolk, making best use of resources of the Suffolk system.

## **Who will be affected by this action/decision?**

17. HWB stakeholders and Suffolk residents.

**Sources of further information**

No other documents have been relied on to a material extent in preparing this report.