

Summary Subjective Analysis by Directorate 2017-18

Service	Employee Expenses £'000	Premises £'000	Transport £'000	Supplies & Services £'000	Agency & Contracted Services £'000	Transfer Payments £'000	Internal Charging £'000	Gross Budget £'000	Use of Reserves - Planned £'000	Contribution to Reserves - Renewals £'000	Grants £'000	External Income £'000	2017-18 Net Budget £'000
Adult & Community Services													
Management & Support	292		29	1,922			914	3,158				-6	3,152
Care: Purchasing of Services	1,468	105	1,484	975	199,730	22,040	66	225,870		11	-2,475	-41,372	182,034
Homefirst Re-ablement Service & Area Teams	24,400	33	1,325	534	552		122	26,965				-654	26,311
Community Equipment & Assistive Technology				369				369					369
Family Carers Support				1,045		2,090		3,135					3,135
Welfare Rights and Fairer Charging	1,429		13	20	138		-318	1,282				-230	1,051
Housing Related Support				514	6,390		-72	6,832				-120	6,712
Commissioners & Specialist Services	6,639		127	2,065			249	9,080			-446		8,634
Care Act & Better Care Funding								0			-195	-17,082	-17,277
Culture, Libraries, Sport & Community	1,181	4	17	1,001	5,943		29	8,175				-129	8,046
Total Adult & Community Services	35,410	142	2,994	8,446	212,753	24,130	990	284,865	0	11	-3,116	-59,593	222,168
Children & Young People													
Resources and Support	6,444	405	67	1,221			-423	7,714	-13			-500	7,201
Early Help & Specialist Services	42,607	1,158	1,890	6,336	24,742	649	-7,781	69,601	-201			-3,508	65,892
Commissioning	1,687		33	477	949		-33	3,113				-191	2,922
Home to School Transport							19,080	19,080	-1,250				17,830
Education & Learning	19,939	253	1,442	56,303	16,442	615	355	95,349				-3,860	91,489
Maintained Schools				209,034			790	209,824					209,824
Grant Income								0			-296,256		-296,256
Total Children & Young People	70,677	1,815	3,432	273,371	42,133	1,264	11,989	404,681	-1,464	0	-296,256	-8,059	98,903
Public Health & Protection													
Director of Public Health & Protection	169		2	10				181					181
Fire Service	15,488	1,549	571	5,553			3	23,164	-174	1,054	-2,458	-144	21,443
Knowledge & Intelligence	490		6	87			4	587				-20	567
Public Health Support to Commissioning	722		8	7				736				-23	713
Health Improvement and Health Protection	1,482		37	18,208			8,176	27,904	-187			-587	27,129
Partnerships and Localities	981		39	1,142			30	2,191				-80	2,111
Health and Safety	312		4	18			-3	331					331
Joint Emergency Planning Unit	569		14	11			-3	591				-208	383
Trading Standards	1,733	0	26	287			5	2,051				-287	1,764
Citizens Advice Bureau				382				382					382
Total Public Health & Protection	21,945	1,549	707	25,705	0	0	8,211	58,118	-361	1,054	-2,458	-1,349	55,004

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Resource Management													
Business Development	1,157		20	88			-31	1,234	-150				1,084
Chief Executive & Support Team	277		4	50			1	333					333
Communications, Marketing & Customer Service	1,827	2	5	388			87	2,309	-618				1,691
Corporate Property	698	7,441	5	4,856			-828	12,172				-5,291	6,881
Finance	3,229		14	289			-269	3,264				-1,267	1,997
Highways and Transport	7,208	10,877	334	3,069	814		658	22,959				-4,149	18,810
Human Resources	3,726		15	200			-494	3,447	-248			-1,683	1,516
Information & Communication Technology	6,592	72	37	6,507			-961	12,247				-1,973	10,273
Passenger Transport	1,126	318	30,310	421	12		-18,447	13,741			-615	-1,589	11,538
Procurement & Contract Management	908		5	40			-67	885				-7	878
Scrutiny & Monitoring	5,775		143	971			-784	6,106	-230			-2,564	3,312
Strategic Development	3,883	12	77	5,822			-4	9,790	-4,206		-55	-2,299	3,230
Waste and Infrastructure	1,053	558	18	31,604			43	33,277	-480	15	-7,864	-8,054	16,894
RM Income Target								0				-827	-827
Total Resource Management	37,460	19,279	30,988	54,305	826	0	-21,096	121,762	-5,932	15	-8,533	-29,704	77,609
Corporate Resources & Capital Financing													
Capital Financing				31,693			-1,645	30,048				-1,066	28,982
Premature Retirement Costs	1,380							1,380					1,380
Flood Defence Committee Levies					710			710					710
Eastern Inshore Fisheries and Conservation Authority (EIFCA)					403			403		-114			289
Councillors	94		84	1,175				1,353					1,353
External Audit Fees				121				121					121
Locality Budget				600				600					600
Vertas Share of Profit/Management Fee/Interest								0				-1,196	-1,196
Housing Development Company								0				-150	-150
Apprenticeship Levy	900							900					900
Council Tax & Business Rates Risk Premium								0	2,000				2,000
Contract Savings				-811				-811					-811
Total Corporate Resources & Capital Financing	2,374	0	84	32,778	1,113	0	-1,645	34,704	2,000	0	-114	-2,412	34,178
TOTAL BUDGET	167,867	22,786	38,205	394,604	256,824	25,395	-1,550	904,131	-5,757	1,081	-310,477	-101,117	487,862
New Homes Bonus											-2,981		-2,981
Rural Services Delivery Grant											-1,743		-1,743
Transitional Grant											-1,978		-1,978
Public Health Grant											-30,793		-30,793
Education Services Grant											-1,364		-1,364
Adult Social Care Support Grant											-3,276		-3,276
Improved Better Care Fund											-870		-870
Funding from Contingency Reserve									8,501				-8,501
TOTAL BUDGET REQUIREMENT	167,867	22,786	38,205	394,604	256,824	25,395	-1,550	904,131	-14,258	1,081	-353,482	-101,117	436,355