

## Adult &amp; Community Services Revenue Budget

2015-16 Adjusted Comparator Budget	Directorate Service	2016-17 Net Budget
£'000		£'000
3,674	Management and Support	3,905
167,713	Care Purchasing	176,930
28,663	Home First Re-ablement Service & Area Teams	28,485
519	Community Equipment & Assistive Technology	519
3,147	Family Carers Support	3,147
1,031	Welfare Rights & Fairer Charging Teams	1,047
7,962	Housing Related Support	7,962
7,800	Commissioners & Specialist Services	7,879
-21,045	Care Act and Better Care Fund	-21,045
8,583	Culture, Libraries, Sport & Community	8,311
<b>208,047</b>	<b>Total Budget</b>	<b>217,140</b>

Movements	Notes
£'000	
231	Inflation (£0.304m), NI & Pension changes (£0.027m), Workforce Development savings (-£0.100m)
9,217	Inflation (£3.505m), NI & Pension changes (£0.007m), funding for demand pressures (£5.190m), funding from 2% social care council tax precept (£5.415m), Supporting Lives Connecting Communities (SLCC) transformation programme savings (-£4.900m)
-178	Inflation (£0.247m), NI & Pension changes (£0.575m), Business Process Re-engineering savings and reduction on Homefirst Re-ablement services (-£1.000m)
0	
0	
16	Inflation (£0.014m), NI & Pension changes (£0.029m), Workforce Development savings (-£0.027m)
0	
79	Inflation (£0.062m), NI & Pension changes (£0.117m), ACS prevention grants savings (-£0.100m)
0	
-272	Inflation (£0.150m), NI & Pension changes (£0.029m), savings from Libraries Contract and Culture and Sports grants (-£0.453m)
<b>9,093</b>	

## Summary of Budget Movements for Adult &amp; Community Services between 2015-16 and 2016-17

Category of Expenditure	Commentary	£'000
<b>2015-16 Budget (adjusted)</b>		<b>208,047</b>
1 Inflation	Pay inflation of 1% has been allocated to all pay budgets - total allocated is £0.356m 2% inflation has been allocated for non pay budgets amounting to £3.926m. Of this, £3.504m has been allocated to care purchasing with most of the remainder held back within Management & Support.	4,282
2 Demand & Demography	Demand for ACS services is rising with a mixture of increased numbers of customers and by increased frailty of existing customers. The provisional allocation of this funding to the care purchasing budget is as follows: Older People £1.530m, Learning Disabilities £2.100m, Physical Disabilities £0.760m, Mental Health £0.800m	5,190
3 Other Changes	£5.415m additional funding from a 2% social care council tax precept to fund cost pressures in adult care, £0.238m required to fund the increase in employers pension contributions from 26% to 27%, and £0.546m to fund the increase in employers National Insurance contributions	6,200
4 Savings	Supporting Lives Connecting Communities (SLCC) procurement and cost down strategies (-£3.000m) Supporting Lives Connecting Communities (SLCC) strategies to keep long term care to a minimum (-£2.400m) Business Process Re-engineering - transformation in working practices as a result of investment in IT (-£0.500m) Workforce Development by a combination of a re-design of both the way that workforce development is delivered and the team structure that supports the delivery (-£0.100m) Adult Care voluntary sector & Culture, Heritage and Sports services grant reductions (-£0.230m) Library service contract reduction (-£0.350m)	- 6,580
<b>2016-17 Budget</b>		<b>217,140</b>

## Children &amp; Young People Services Revenue Budget

2015-16 Adjusted Comparator Budget £'000	Directorate Service	2016-17 Net Budget			Movements £'000	Notes
		Base £'000	DSG * £'000	Total £'000		
8,939	Resources and Support	8,634	592	9,226	287	Inflation, NI & Pension changes (£0.637m). Savings from Workforce Development Restructure (-£0.200m). Savings from Schools Choice profit share (-£0.150m).
59,300	Early Help and Specialist Services	58,489	2,213	60,702	1,402	Inflation, NI and Pension changes (£1.602m). Savings from MEIC - Legal Fees (-£0.200m).
3,197	Commissioning	2,758	402	3,160	-37	Inflation, NI & Pension changes (£0.063m) Savings from Engagament Hub (-£0.100m).
18,874	Home to School Transport	18,298		18,298	-576	Inflation (£0.375m). Savings agreed from transformation programme (-£0.952m)
87,804	Education & Learning	17,955	69,444	87,399	-405	Inflation, NI & Pension changes (£0.339m) Savings from Relationships with Schools - Inclusive Services (-£0.150m) and Skills (-£0.100m) Removal of SEND grant (-£0.422m) Reduction in budgets due Academy Conversions (-£0.072m)
255,662	Maintained Schools		242,657	242,657	-13,005	Reduced DSG/PPG/6th Form due to Acadamy Conversions (-£13.005m)
-	Schools Choice			0	0	
<b>433,776</b>	<b>Budget gross of grant income</b>	<b>106,134</b>	<b>315,308</b>	<b>421,442</b>	<b>-12,334</b>	
-335,442	Grant Income	-6,635	-315,308	-321,943	13,499	Removal of SEND grant (£0.422m) Reduced DSG/PPG/6th Form due to Acadamy Conversions (£13.077m)
<b>98,334</b>	<b>Total Budget</b>	<b>99,499</b>	<b>0</b>	<b>99,499</b>	<b>1,165</b>	

\*Includes Dedicated Schools Grant (DSG) and the Pupil Premium Grant (PPG) and Sixth Form specific grants.

## Summary of Budget Movements for Children &amp; Young People Services between 2015-16 and 2016-17

Category of Expenditure	Commentary	£'000
<b>2015-16 Budget (adjusted)</b>		<b>98,334</b>
1 Inflation	Pay inflation of 1% and non-pay inflation of 2% being applied to all base budgets. Whilst the pay inflation has been applied to the relevant budgets, the non-pay inflation awarded to CYP has been used towards the Travel Programme savings target, uplifting some Looked After Children purchasing budgets and supporting the specialist social care teams. An element remains uncommitted to support further contract savings.	1,600
2 Other Changes	Increase in base budget required to cover the increase in employers pension contributions from 26% to 27%, and the increased national insurance costs.	1,417
3 Savings	<p><b>Making Every Intervention Count (MEIC)</b> - £0.5m will be saved through the programme of work that continues to focus on re-shaping Children and Young People's Services so that they remain effective into the future and provide the best possible outcomes for children and families within the available resources. Specifically in 2016-17, this includes £0.2m from restructuring the Workforce Development Team to focus on providing a recruitment, retention, development and support programme for social worker activity, £0.2m will be saved from the budget for legal expenses due to reduced use of expert witnesses, and £0.1m will be saved from the Engagement Hub through changes to its non-statutory service provision.</p> <p><b>Travel Programme (Home to School Transport)</b> - £1m savings made from efficiencies and already consulted on changes to policy including changes to post 16 provision</p> <p><b>Relationship with Schools</b> - £0.3m savings from a share of Schools Choice profits, and further team restructures within Education and Learning</p> <p><b>Skills</b> - £0.1m additional external income is planned to be generated</p> <p><b>Other savings</b> - £0.2m from Directorate Management Team Savings and the subsidy provided to the Music service and £0.3m non-pay inflation</p>	-1,852
<b>2016-17 Budget</b>		<b>99,499</b>

## Public Health &amp; Protection Revenue Budget

2015-16 Adjusted Comparator Budget £'000	Directorate Service	2016-17 Net Budget £'000	Movement £'000	Notes
173	Director of Public Health and Protection	173	0	
22,281	Fire Service	22,380	99	Inflation, NI & Pension changes (£0.599m) Public Protection Organisation Design Savings (-£0.500m)
1,087	Knowledge and Intelligence	1,087	0	
30,566	Health Improvement and Health Protection	29,566	-1,000	Public Health Saving (-£1.000m)
1,281	Partnerships and Localities	1,259	-22	Inflation, NI & Pension Changes (£0.003m) Public Protection Organisation Design Savings (-£0.025m)
271	Health and Safety	271	0	
383	Joint Emergency Planning Unit	383	0	
2,258	Trading Standards	2,252	-6	Inflation, NI & Pension changes (£0.068m) Public Protection Organisation Design Savings (-£0.075m)
<b>58,300</b>	<b>TOTAL BUDGET</b>	<b>57,371</b>	<b>-929</b>	

## Summary of Budget Movements for Public Health and Protection between 2015-16 and 2016-17

	Category of Expenditure	Commentary	
			<b>£'000</b>
	<b>2015/16 Budget (adjusted)</b>		<b>58,300</b>
1	Inflation	Pay inflation of 1% ( £0.166m) and 2% on non pay budgets as required (£0.179m)	345
2	Demand & Demography	Funding for the increase in employers pension contributions from 26% to 27%, for LGPS only and increased national insurance costs. This has only been applied to Fire Service and Trading Standards budgets.	326
3	Savings	Public Health saving through reductions in contract spend (-£1.000m) Public Protection Organisation Design (-£0.600m)	-1,600
	<b>2016/17 Budget</b>		<b>57,371</b>

## Resource Management Revenue Budget

2015-16 Adjusted Comparator Budget	Directorate Service	2016-17 Net Budget	Movement	Notes
£'000		£'000	£'000	
325	Chief Executive & Support Team	338	13	Inflation, NI & Pension changes (£0.013m).
2,282	Finance	2,237	-45	Inflation, NI & Pension changes (£0.104m), Support Services Savings (-£0.149m).
2,524	Human Resources	2,154	-370	Inflation, NI & Pension changes (-£0.042m), Support Services Savings (-£0.412m).
11,925	Information & Communication Technology	11,234	-691	Inflation, NI & Pension changes (£0.309m), Support Services Savings (-£1.000m).
7,769	Corporate Property	7,618	-151	Inflation, NI & Pension changes (£0.150m), Support Services Savings (-£0.301m).
2,181	Business Development	2,223	42	Inflation, NI & Pension changes (£0.075m), Support Services Savings (-£0.033m).
1,923	Communications, Marketing & Customer Service	1,912	-11	Inflation, NI & Pension changes (£0.063m), Support Services Savings (-£0.074m).
1,062	Sourcing, Procurement & Contract Management	1,089	27	Inflation, NI & Pension changes (£0.037m), Support Services Savings (-£0.011m).
3,464	Scrutiny & Monitoring	3,500	36	Inflation, NI & Pension changes (£0.108m), Support Services Savings (-£0.072m).
175	Directorate Management	0.000	-175	Inflation, NI & Pension changes (£0.007m), Support Services Savings (-£0.182m)
3,530	Strategic Development	3,548	18	Inflation, NI & Pension changes (£0.118m) Savings (-£0.100m)
20,903	Waste and Infrastructure	20,560	-343	Inflation, NI & Pension changes (£0.657m) Savings (-£1.000m)
22,366	Highways and Transport	21,403	-963	Inflation, NI & Pension changes (£0.512m) Highways Transformation Savings (-£1.475m)
13,431	Passenger Transport	12,506	-925	Inflation, NI & Pension changes (£0.275m) Travel Savings (-£1.2m)
<b>93,860</b>	<b>TOTAL BUDGET</b>	<b>90,323</b>	<b>-3,538</b>	

## Summary of Budget Movements for Resource Management between 2015-16 and 2016-17

	Category of Expenditure	Commentary	
			<b>£'000</b>
	<b>2015-16 Budget (adjusted)</b>		<b>93,860</b>
1	Inflation	This figure represents pay inflation of 1% and 2% on non pay budgets as required.	1,571
2	Other Changes	Increase in base budget required to cover the increase in employers pension contributions from 26% to 27%, and the increase in employers national insurance contributions.	902
3	Savings	Support Services Programme Savings (-£2.234m), Highways Transformation Programme Savings (-£1.475m), Travel Programme Savings (-£1.200m), Strategic Development Savings (-£0.100m), Waste Programme Savings (-£1.000m)	-6,009
	<b>2016-17 Budget</b>		<b>90,323</b>



## Corporate Resources and Capital Financing Revenue Budget

2015-16 Adjusted Comparator Budget	Directorate Service	2016-17 Net Budget	Movements	Notes
£'000		£'000	£'000	
34,831	Capital Financing	28,831	-6,000	£2.5m additional funding for costs of planned borrowing, budget reduced by savings from interest (£1.5m) and MRP policy change (£7m)
1,000	Management of Change	0	-1,000	Budget removed by savings of £1.0m
1,880	Premature Retirement Costs	1,880	0	
695	Flood Defence Committee Levies	695	0	
289	Eastern Inshore Fisheries and Conservation Authority	289	0	
1,411	Councillors	1,435	24	Inflation, Pension and National Insurance cost pressures.
121	External Audit Fees	121	0	
771	Locality Budget	621	-150	Locality budget reduced by a saving of (£0.150m)
-1,197	Vertas Share of Profit/Management Fee/Interest and corporate contract rebates	-1,447	-250	Saving of £0.250m from increasing the dividend from Vertas
9,266	Corporate Contingency	2,863	-6,403	Budget reduced by £2.0m savings and removal of 2015-16 Collection Fund Surplus and New Homes Bonus top up which was one-off (£4.952m), offset by balance of cost pressure funding for pensions (£0.549m)
0	Cross Council Savings to be allocated	-6,500	-6,500	Savings from Contracts (£5.0m) and Staff Reductions (£1.5m) need to be identified across all services. Savings will be moved as identified.
<b>49,066</b>	<b>TOTAL BUDGET</b>	<b>28,787</b>	<b>-20,279</b>	

### Summary of Budget Movements for Corporate Resources and Capital Financing between 2015-16 and 2016-17

Category of Expenditure		Commentary	£'000
<b>2015-16 Budget (adjusted)</b>			<b>49,066</b>
1	Inflation	Pay inflation of 1% and non-pay inflation of 2% applied to budget for Councillors	1
2	Other Changes	One-off funding from the 2015-16 Collection Fund Surplus and New Homes Bonus top up has been removed from the contingency budget (-£4.952m), funding for NI & Pension changes (£0.571m) and funding for additional capital financing costs (£2.500m)	-1,881
3	Savings	Capital financing savings from interest and change to MRP policy (-£8.500m). Savings from removing Management of Change budget (-£1.000m). Savings from Contracts (-£5.000m) Savings from reducing Councillors Locality Budgets (-£0.150m). Savings from Staff (-£1.5m) Savings from reducing Contingency Budget (-£2.000m) Savings from increasing dividend from Vertas (-£0.250m)	-18,400
<b>2016-17 Budget</b>			<b>28,787</b>