

## Summary Subjective Analysis by Directorate 2016-17

Service	Employee Expenses £'000	Premises £'000	Transport £'000	Supplies & Services £'000	Agency & Contracted Services £'000	Transfer Payments £'000	Internal Charging £'000	Gross Budget £'000	Use of Reserves - Planned £'000	Contribution to Reserves - Renewals £'000	Grants £'000	External Income £'000	2016-17 Net Budget £'000
<b>Adult &amp; Community Services</b>													
Management & Support	1,177		32	1,688			1,013	3,911				-6	3,905
Care: Purchasing of Services	1,901	86	1,416	1,413	198,071	17,978	49	220,914		12	-2,021	-41,974	176,930
Homefirst Re-ablement Service & Area Teams	24,042	10	1,319	3,057	499		116	29,042				-557	28,485
Community Equipment & Assistive Technology				519				519					519
Family Carers Support				1,057		2,090		3,147					3,147
Welfare Rights and Fairer Charging	1,423		13	20	139		-318	1,277				-230	1,047
Housing Related Support					8,153		-72	8,081				-120	7,962
Commissioners & Specialist Services	5,406		122	2,924			213	8,666			-787		7,879
Care Act & Better Care Funding								0			-214	-20,831	-21,045
Culture, Libraries, Sport & Community	1,178	4	17	1,129	8,908		29	11,265			-2,875	-79	8,311
<b>Total Adult &amp; Community Services</b>	<b>35,128</b>	<b>100</b>	<b>2,919</b>	<b>11,807</b>	<b>215,770</b>	<b>20,068</b>	<b>1,030</b>	<b>286,823</b>	<b>0</b>	<b>12</b>	<b>-5,897</b>	<b>-63,797</b>	<b>217,140</b>
<b>Children &amp; Young People</b>													
Resources and Support	7,627	405	65	2,378			-872	9,603	-108			-269	9,226
Early Help & Specialist Services	42,131	927	1,984	6,187	20,297	650	-7,186	64,990	-596			-3,692	60,702
Commissioning	1,909		32	476	949		-30	3,336				-176	3,160
Home to School Transport							20,111	20,111	-1,813				18,298
Education & Learning	21,285	553	1,451	50,368	16,019	600	2,990	93,266	-2,133			-3,734	87,399
Maintained Schools				241,867			790	242,657					242,657
Schools Choice	2,987		147	1,429			-1,998	2,565				-2,565	0
Grant Income								0			-321,943		-321,943
<b>Total Children &amp; Young People</b>	<b>75,939</b>	<b>1,885</b>	<b>3,679</b>	<b>302,705</b>	<b>37,265</b>	<b>1,250</b>	<b>13,805</b>	<b>436,528</b>	<b>-4,650</b>	<b>0</b>	<b>-321,943</b>	<b>-10,436</b>	<b>99,499</b>
<b>Public Health &amp; Protection</b>													
Director of Public Health & Protection	167		3	3				173					173
Fire Service	16,418	1,558	567	5,505			3	24,052	-224	1,154	-2,458	-144	22,380
Knowledge & Intelligence	842		4	237			4	1,087					1,087
Health Improvement and Health Protection	2,364		39	27,235			1,677	31,314				-1,748	29,566
Partnerships and Localities	592		10	699			6	1,307				-48	1,259
Health and Safety	254		3	14				271					271
Joint Emergency Planning Unit	569		14	14			-6	591				-208	383
Trading Standards	1,613		33	713			2	2,360				-109	2,252
<b>Total Public Health &amp; Protection</b>	<b>22,818</b>	<b>1,558</b>	<b>673</b>	<b>34,420</b>	<b>0</b>	<b>0</b>	<b>1,686</b>	<b>61,155</b>	<b>-224</b>	<b>1,154</b>	<b>-2,458</b>	<b>-2,257</b>	<b>57,371</b>

## Summary Subjective Analysis by Directorate 2016-17 – continued

Service	Employee Expenses £'000	Premises £'000	Transport £'000	Supplies & Services £'000	Agency & Contracted Services £'000	Transfer Payments £'000	Internal Charging £'000	Gross Budget £'000	Use of Reserves - Planned £'000	Contribution to Reserves - Renewals £'000	Grants £'000	External Income £'000	2016-17 Net Budget £'000
<b>Resource Management</b>													
Chief Executive & Support Team	281		4	51			1	338					338
Finance	3,398		14	414			-307	3,519				-1,282	2,237
Human Resources	3,976		16	244			-932	3,303	-242			-908	2,154
Information & Communication Technology	6,905	71	37	6,413			-1,635	11,792	-50			-508	11,234
Corporate Property	2,501	11,567	98	1,340			-3,899	11,607		10		-3,998	7,618
Business Development	1,746		37	748			-127	2,403	-150			-30	2,223
Communications, Marketing & Customer Service	1,872	2	5	136			1	2,015				-103	1,912
Sourcing, Procurement & Contract Management	1,059		2	32			5	1,098				-9	1,089
Scrutiny & Monitoring	4,915		153	844			-573	5,340				-1,841	3,500
Strategic Development	3,516	9	73	953			-6	4,545	-85		0	-912	3,548
Waste and Infrastructure	1,136	551	26	33,768	-2		7	35,486	-480	15	-7,864	-6,597	20,560
Highways and Transport	7,207	13,152	309	1,615	2		802	23,087	400	6		-2,090	21,403
Passenger Transport	1,062	502	30,874	254			-18,338	14,355	10	101	-615	-1,345	12,506
<b>Total Resource Management</b>	<b>39,575</b>	<b>25,854</b>	<b>31,648</b>	<b>46,813</b>	<b>0</b>	<b>0</b>	<b>-25,001</b>	<b>118,889</b>	<b>-597</b>	<b>133</b>	<b>-8,479</b>	<b>-19,623</b>	<b>90,323</b>
<b>Corporate Resources &amp; Capital Financing</b>													
Capital Financing				30,548			-1,717	28,831					28,831
Premature Retirement Costs	1,880							1,880					1,880
Flood Defence Committee Levies					695			695					695
Eastern Inshore Fisheries and Conservation Authority (EIFCA)					403			403			-114		289
Councillors	175		84	1,176				1,435					1,435
External Audit Fees				121				121					121
Locality Budget				750				750	-129				621
Vertas Share of Profit/Management Fee/Interest				164				164				-1,611	-1,447
Corporate Contingency				2,863				2,863					2,863
Cross Council Savings				-6,500				-6,500					-6,500
<b>Total Corporate Resources &amp; Capital Financing</b>	<b>2,055</b>	<b>0</b>	<b>84</b>	<b>29,122</b>	<b>1,098</b>	<b>0</b>	<b>-1,717</b>	<b>30,641</b>	<b>-129</b>	<b>0</b>	<b>-114</b>	<b>-1,611</b>	<b>28,787</b>
<b>TOTAL BUDGET</b>	<b>175,515</b>	<b>29,397</b>	<b>39,003</b>	<b>424,867</b>	<b>254,133</b>	<b>21,318</b>	<b>-10,198</b>	<b>934,036</b>	<b>-5,599</b>	<b>1,298</b>	<b>-338,891</b>	<b>-97,725</b>	<b>493,120</b>
New Homes Bonus												-3,959	-3,959
Rural Services Delivery Grant												-536	-536
Public Health Grant												-32,300	-32,300
Education Services Grant												-5,881	-5,881
Settlement Funding Adjustment													0
Funding from Contingency Reserve									-4,783				-4,783
<b>TOTAL BUDGET REQUIREMENT</b>	<b>175,515</b>	<b>29,397</b>	<b>39,003</b>	<b>424,867</b>	<b>254,133</b>	<b>21,318</b>	<b>-10,198</b>	<b>934,036</b>	<b>-5,599</b>	<b>1,298</b>	<b>-381,568</b>	<b>-97,725</b>	<b>445,660</b>